CABINET

THURSDAY, 13 JULY 2017

DECISIONS

Set out below is a summary of the decisions taken at the meeting of the Cabinet held on Thursday, 13 July 2017. Decisions made by the Cabinet will be subject to call-in. Recommendations made to the Council are not subject to call-in. The wording used does not necessarily reflect the actual wording that will appear in the minutes.

If you have any queries about any matters referred to in this decision sheet please contact Victoria Wallace.

1. QUARTERLY POSITION STATEMENT ON FINANCE, PERFORMANCE AND RISK Cabinet

- (a) noted the Council's provisional financial outturn position, together with the overview of Corporate Plan 2016-2021 achievements and performance against key performance indicators set out in the report and appendices A-D attached;
- (b) Approved budget rollovers totalling £3,149,007 as detailed in Appendices D(1) General Fund Revenue, D(2) HRA Revenue and D(3) Capital, to be carried forward into the 2017-18 financial year, and
- (c) Approved the Strategic Risk Register at Appendix E.

Options Considered: None specifically mentioned

Reason For Decision: These recommendations are required to enable Cabinet to understand the organisation's financial position and performance. This contributes to the evidence base for the ongoing review of priorities and enables, where appropriate, redirection of resources to reflect emerging priorities and address areas of concern.

Rollovers are required to be submitted to Cabinet as, subject to approval, they will result in increases in 2017-18 budget estimates for specific, exceptional items that were originally included in the 2016-17 estimates but will now fall in 2017-18. Rolling over revenue and capital budgets will allow the re-phasing of specific expenditure into 2017-2018 as stated in proposal forms, summarised in **Appendices D(1)**, **D(2)** and **D(3)** attached.

The Strategic Risk Register and Matrix form the record of corporate risks the Council currently faces in the achievement of strategic aims delivery of services, together with control measures to address / sources of assurance over the risks.

2. FORMATION OF A NEW PLANNING SERVICE FOR SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL AND CAMBRIDGE CITY COUNCIL Cabinet

- Approved the Business Case for the new Planning Service attached (see Appendix 1)
- 2. Agreed that South Cambridgeshire District Council is agreed to be the Employing Authority for this shared service.
- 3. Agreed that Delegated authority be given to the Director of Planning and

Economic Development, in consultation with the Planning Portfolio Holder, to deliver the phases of the proposal as set out in the Business Case.

Options Considered: These main options have been considered:

Do Nothing - Continue with the current approach with a shared Director. Although beneficial this would not support the service delivery requirements and provide the capacity and resilience for future high quality growth and staff development.

Create a Shared Management Team across both services - As above, but would create and overall strategic management structure, although beneficial this would not improve significantly the ability to deploy resources flexibly and would limit the opportunity to offer a "best in UK" staff development opportunity.

Develop a new Fully Integrated Planning Service – This provides the greatest opportunity to deliver quality outcomes in the context of the scale of growth by creating the capacity required to meet planning and development requirements and will maximise opportunities for staff development and career progression. This also allows the service to work within a single suite of operational systems/protocols and provides the potential for benefits through improved and common processes understandable to all users – and potential future partners.

Shared Service with other/additional partners — With a history of other shared services and strong links between SCDC and CCC the two-way partnership could have been enlarged. Lessons from the 3C service roll out (and other national projects) suggest that additional partners have the potential to increase the risk of adverse impacts during implementation — and create complexity. The principles underpinning the service and proposed roll out of ICT and workflows will be designed to enable future partnerships with the new service, once it has been successfully implemented. The risks to continued delivery of quality and timely planning outcomes during implementation mean that this option is not being recommended at this time.

Reason For Decision: The main purposes of the new planning service are to provide improved services for customers while achieving efficiencies through joint working and increasing the resilience of the service.

3. CAMBRIDGE ICE ARENA: LOAN TO CAMBRIDGE LEISURE AND ICE CENTRE (CLIC)

Cabinet

- (d) Recognised the issues identified, and approved the measures taken to address them, including matters to be included in legal documents prior to drawdown of the loan; and
- (e) **Confirmed approval** for the loan, and **authorises** the Executive Director, in consultation with the Finance and Staffing Portfolio Holder, to approve the loan agreement and drawdowns subject to satisfactory completion of all outstanding matters.

Options Considered: The confidential report sets out the options.